Form 990-PF Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
 Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf

2016

For calendar year 2016 or tax year beginning , and ending Name of foundation A Employer identification number THE RAY C. ANDERSON FOUNDATION, INC. 58-1867303 Number and street (or P.O. box number if mail is not delivered to street address Room/suite B Telephone number 1180 W. PEACHTREE STREET, NW 1975 (404) 477-1462 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here ATLANTA, GA 30309 G Check all that apply: Initia| return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change H Check type of organization: X Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here ... I Fair market value of all assets at end of year | J Accounting method: | X Cash Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ____ ▶\$ 47,210,142. (Part I, column (d) must be on cash basis.) Part I Analysis of Revenue and Expenses (a) Revenue and (d) Disbursements for charitable purposes (cash basis only) (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a),) expenses per books income income Contributions, gifts, grants, etc., received 353,121 N/A 2 Check if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 4 Dividends and interest from securities 893,928. 893,928. STATEMENT 5a Gross rents b Net rental income or (loss) 2,391,855. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all 51,637,498. 7 Capital gain net income (from Part IV, line 2) 2,293,819. 8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns and allowances b Less: Cost of goods sold c Gross profit or (loss) 11 Other income 19,678. 13,465. STATEMENT 2 3,658,582. 12 Total, Add lines 1 through 11 3,201,212. 13 Compensation of officers, directors, trustees, etc. 140,000. 7,000. 133,000. 14 Other employee salaries and wages 120,000. 6,000. 114,000. 15 Pension plans, employee benefits 18,557. 928. 17,629. 15,005. 16a Legal fees STMT 3 0. 15,005. STMT 4 8,486. b Accounting fees 5,212. 3,273. 404,154. c Other professional fees STMT 5 321.929. 82,225. 17 Interest 18 Taxes STMT 6 52,285. 11,848 0. 19 Depreciation and depletion 6,577. 0. 20 Occupancy 70,939. 3,547. 67,392. 21 Travel, conferences, and meetings 104,828. 0. 104,828. 22 Printing and publications 39. 2. 37. 23 Other expenses STMT 7 190,395. 1,079. 190,124. 24 Total operating and administrative expenses. Add lines 13 through 23 <u>1,131,265.</u> 357,545. 727,513. Contributions, gifts, grants paid 2,932,006. 2,877,006. 26 Total expenses and disbursements. Add lines 24 and 25 4,063,271. 357,545. 3,604,519. 27 Subtract line 26 from line 12: <404,689.> & Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 2,843,667. c Adjusted net income (if negative, enter 40-) N/A

623501 11-23-16 LHA For Paperwork Reduction Act Notice, see instructions.

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P	Part II Balance Sheets Attached schedules and amounts in the description		Beginning of year		End of year			
	-	Column should be not end-of-year announce only.	(a) Book Value	(b) Book Value	(c) Fair Market Value			
		Cash - non-interest-bearing	21,721.	390,390.	390,390.			
	2	Savings and temporary cash investments	2,933,390.	2,505,099.	2,505,099.			
	3	Accounts receivable -						
		Less; allowance for doubtful accounts						
	4	Pledges receivable						
		Less; allowance for doubtful accounts						
	5	Grants receivable						
	6	Receivables due from officers, directors, trustees, and other			 			
		disqualified persons						
	7	Other notes and loans receivable						
	l	Less; allowance for doubtful accounts						
t	8	Inventories for sale or use						
Assets	9	Prepaid expenses and deferred charges						
₹	10a	Investments - U.S. and state government obligations STMT 10	0.	48,553.				
	b	Investments - corporate stock STMT 11	29,090,749.	31,324,767.	31,324,767.			
	c	Investments - corporate bonds STMT 12	14,403,850.	12,699,213.	12,699,213.			
		Investments - land buildings, and equipment basis						
		Less: accumulated depreciation						
	12	Investments - mortgage loans						
	13	Investments - other STMT 13	809,494.	149,678.	149,678.			
	14	Land, buildings, and equipment basis 66.460.1						
		Less: accumulated depreciation 8,855.	64,182.	57,605.	57,605.			
	15	Other assets (describe STATEMENT 14)	5,425.	34,837.	34,837.			
	16	Total assets (to be completed by all filers - see the						
_		instructions. Also, see page 1, item I)	47,328,811.	47,210,142.	47,210,142.			
		Accounts payable and accrued expenses						
		Grants payable		55,000.				
e N	19	Deferred revenue		 ,				
Liabilities	1	Loans from officers, directors, trustees, and other disqualified persons						
ia	21	Mortgages and other notes payable						
_	22	Other liabilities (describe MISC/OTHER	0.	4,844.				
	l		,	50.044				
_	23	Total liabilities (add lines 17 through 22)		59,844.				
		Foundations that follow SFAS 117, check here						
ų		and complete lines 24 through 26 and lines 30 and 31.						
lances		Unrestricted						
- 6	20	Temporarily restricted						
Ö	20	Permanently restricted Foundations that do not follow SFAS 117, check here						
Fund								
ò	27	and complete lines 27 through 31. Capital stock, trust principal, or current funds	0.	0.				
	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.				
Assets	29	Retained earnings, accumulated income, endowment, or other funds	47,328,811.	47,150,298.				
Net A		Total net assets or fund balances	47,328,811.	47,150,298.				
Z	"	Loren Has assers at this heldings	17,520,5117	17,130,2301				
	31	Total liabilities and net assets/fund balances	47,328,811.	47,210,142.				

	art	III Analysis of Changes in Net Assets of Fulld Bal	d11CE3					
		net assets or fund balances at beginning of year - Part II, column (a), line 3						
		t agree with end-of-year figure reported on prior year's return)			47,328,811.			
		amount from Part I, line 27a			<404,689.>			
			SEE STA		293,465.			
		ines 1, 2, and 3		4	47,217,587.			
		eases not included in line 2 (itemize)		ATEMENT 9 5	67,289.			
6	í otal	net assets or fund balances at end of year (line 4 minus line 5) - Part II, col	umn (b), line 30	6	47,150,298.			
					Form 990-PF (2016)			

Part IV Capital Gains	and Lo	isses for lax on in	vestment	income			1.11					
(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)					I.b	How ac - Purch - Dona	iase		acquired day, yr.)	(d) Date sold (mo., day, yr.)		
1a INVESTMENT POR					Ť		P					
b PASS-THRU FROM	K-1	INVESTMENTS]	P					
c INVESTMENT POR			OF CAP	ITAL						<u> </u>		
d SHOWN AS G/(L)		STATEMENT				1	P					
e CAPITAL GAINS					Щ,					<u> </u>		
(e) Gross sales price	(f)	Depreciation allowed (or allowable)	plus e	st or other basis expense of sale					Sain or (loss s (f) minus			
<u>s</u> 51,077,982.			4	9,233,68						1,844,298.		
<u>b</u>			ļ	11,95	9.					<11,959.>		
<u>c</u>												
d 98,036.		74			_					98,036.		
e 461,480.	a sain in	aslume (b) and award but	ha farradasia	40/04/00	\dashv					461,480.		
Complete only for assets showing (i) F.M.V. as of 12/31/69		(j) Adjusted basis as of 12/31/69	(k) Ex	cess of col. (i)				. (k), but i	Col. (h) gain not less tha (from col. (ın -0-) or		
•				35 (),, a	\dashv					1,844,298.		
b					\dashv					<11,959.>		
C		·			\dashv					<u> </u>		
<u>d</u>			<u> </u>		-					98,036.		
e										461,480.		
		If gain, also enter If (loss), enter -0	in Part I, line	7	٦		•					
2 Capital gain net income or (net ca	•	20 20 10 51		7	۲,	2				<u>2,391,855.</u>		
3 Net short-term capital gain or (losif gain, also enter in Part I, line 8, if (loss), enter -0- in Part I, line 8	column (с).			}	,			N/A			
Part V Qualification U	nder S	ection 4940(e) for	Reduced	Tax on Net	nve	stme	nt Inco	me	24/ 22			
(For optional use by domestic private												
						',						
If section 4940(d)(2) applies, leave the	nis part bl	ank.										
Was the foundation liable for the sec	tion 4942	tax on the distributable am	ount of any ye	ar in the base peri	od?					Yes X No		
If "Yes," the foundation does not qual	ify under	section 4940(e). Do not cor	mplete this par	t.				***********	***************************************			
1 Enter the appropriate amount in	each colui	mn for each year; see the in	structions befo	ore making any er	itries.		,					
(a) Base period years <u>Calendar year (or tax year beginni</u>	ng in)	(b) Adjusted qualifying dist	tributions	Net value of no	(c) nchar		se assets		Distril (col. (b) div	(d) bution ratio vided by col. (c))		
2015	i		8,950.				,205			.077500		
2014			9,960.		40	<u>, 593</u>	3,823			.042370		
2013			9,338.		38	<u>,137</u>	,801	•		.031972		
2012			1,886.				3,259			.054754		
2011		22	7,898.		4	<u>, 202</u>	2,719	•		.054226		
2 Total of line 1, column (d)	*******							2		.260822		
3 Average distribution ratio for the the foundation has been in exister	5-year bas	se period - divide the total o	on line 2 by 5, o	or by the number	of yea	ars		3		.052164		
4 Enter the net value of noncharitab	le-use as:	sets for 2016 from Part X, I	ine 5					4	4	5,491,014.		
5 Multiply line 4 by line 3								5		2,372,993.		
6 Enter 1% of net investment incom	ie (1% of	Part !, line 27b)		*****************				6		28,437.		
7 Add lines 5 and 6								7		2,401,430.		
8 Enter qualifying distributions from										3,604,519.		
If line 8 is equal to or greater than See the Part VI instructions.												
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16141112 134435 L45365.0

	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 49	<u> 58-</u>	1867.	303	Ain I	Page 4		
		40 -	see ins	struc	TION	S)		
12	Exempt operating foundations described in section 4940(d)(2), check here and enter N/A on line 1.							
	Date of ruling or determination letter:			_		2.0		
	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%	1			8,4	<u>37.</u>		
	of Part I, line 27b							
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).	-33	3			^		
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) Add lines 1 and 2	2			0 4	$\frac{0.}{27}$		
A	Add lines 1 and 2 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	3		28,437				
4	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	4		28,437				
6	Credits/Payments:	5		4	0,4	3/.		
_	2016 estimated tax payments and 2015 overpayment credited to 2016 62, 425.							
	Exempt foreign organizations - tax withheld at source 66							
,	Tax paid with application for extension of time to file (Form 8868) 6c	100						
ì	Backup withholding erroneously withheld 6d							
7	Total credits and payments. Add lines 6a through 6d	7		6	2 4	25.		
8	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached			- 0	<u> </u>	<u> </u>		
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount awed	9						
10		10		3	3 9	88.		
-	Enter the amount of line 10 to be: Credited to 2017 estimated tax	11		<u> </u>	<i>J</i> , <i>J</i>	0.		
Pa	rt VII-A Statements Regarding Activities							
18	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	in		Mod	Yes	No		
	any political campaign?			1a		Х		
t	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)	?		1b		Х		
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published							
	distributed by the foundation in connection with the activities.	- 67	- 1					
c	Did the foundation file Form 1120-POL for this year?			10		Х		
	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year;							
	(1) On the foundation. ▶ \$ (2) On foundation managers. ▶ \$ 0 .		- 1					
6	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation		- 1			2000		
	managers. ► \$0.		- 1					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X		
	If "Yes," attach a detailed description of the activities.							
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or							
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X		
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a		X		
	If "Yes," has it filed a tax return on Form 990-T for this year?			4b		<u> </u>		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X		
_	If "Yes," attach the statement required by General Instruction T.			100		24		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:							
	By language in the governing instrument, or					- 24		
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state			-	v			
7	remain in the governing instrument?			6	X	 		
ľ	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV			7	X	-		
Q-	Enter the states to which the foundation reports or with which it is registered (see instructions)							
O a	GA		— I					
Ь	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		— I			- ,,,		
•	of each state as required by General Instruction G? If "No," attach explanation			8b	X			
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calen	dar		**				
-	year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		х		
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			10		X		
			- 2		DE			

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b If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016.)

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

had not been removed from jeopardy before the first day of the tax year beginning in 2016?

N/A

3b

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X

Part VII-B Statements Regarding Activities for Which F	orm 4720 May Re R	equired	30-100/	203	Page 6				
5a During the year did the foundation pay or incur any amount to:	OTTH TIZO May be IT	equirea (contin	ued)						
	A045(A)\2		. 🔻						
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?									
any voter registration drive?									
(3) Provide a grant to an individual for travel, study, or other similar purposes	9		S X No						
(4) Provide a grant to an organization other than a charitable, etc., organization		L 16	S A NO						
		<u> </u>	□						
4945(d)(4)(A)? (see instructions)			S A NO						
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for									
the prevention of cruelty to children or animals?			ES LAJ NO						
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unit			37/3						
section 53.4945 or in a current notice regarding disaster assistance (see instru	ctions)?		N/A	5b					
Organizations relying on a current notice regarding disaster assistance check h									
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr									
expenditure responsibility for the grant?		I/A Ye	es L No						
If "Yes," attach the statement required by Regulations section 53.4945	• •								
6a Did the foundation, during the year, receive any funds, directly or indirectly, to			(TE)						
a personal benefit contract?		Ye	s 🔼 No	-	77				
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b	X				
If "Yes" to 6b, file Form 8870.			(T)						
7a At any time during the tax year, was the foundation a party to a prohibited tax s									
b if "Yes," did the foundation receive any proceeds or have any net income attributed in the foundation of the process of the	table to the transaction?	nages Highly	N/A	7b]				
Paid Employees, and Contractors	es, roundation ivial	iagers, nigiliy							
1 List all officers, directors, trustees, foundation managers and their	compensation.								
		(c) Compensation	(d) Contributions to	(e)	Expense				
(a) Name and address	(b) Title, and average hours per week devoted to position	(If not paid, enter -0-}	employee benefit plans and deferred compensation	ačco	Expense ount, other owances				
	to position	United by	Som PC I Social		0.1.4.1.000				
SEE STATEMENT 15	1	140,000.	0.	.	0.				
				1					
\									
				1					
	1								
· · · · · · · · · · · · · · · · · · ·									
		<u> </u>							
2 Compensation of five highest-paid employees (other than those inc	uded on line 1). If none, o	enter "NONE."							
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e)	Expense ount, other				
(a) Haine and address of each employee paid more than goods of	devoted to position	(c) compensation	and deterred compensation	all	owances				
		OMMUNICAT:	ONS						
PEACHTREE ST., NW, STE. 1975,	40.00	70,000.	0.		0.				
				1					
- The Total Advisor				1					
				-					
	<u> </u>	<u></u>		1					
Total number of other employees paid over \$50,000	***************************************			000	0				
			Forr	n 990-l	PF (2016)				

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Part VIII Information About Officers, Directors, Trustees, Foundati Paid Employees, and Contractors (continued)	on Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter	'NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
STIFEL, NICOLAUS & COMPANY, INC ONE	INVESTMENT	
FINANCIAL PLAZA, 501 N. BROADWAY, ST. LOUIS,	MANAGEMENT	211,370.
NORTHWESTERN MUTUAL INVESTMENT SERVICES, INC.	INVESTMENT	
611 E. WISCONSIN AVENUE, MILWAUKEE, WI 53202	MANAGEMENT	103,282.
· · · · · · · · · · · · · · · · · · ·	-	
		
· · · · · · · · · · · · · · · · · · ·	-	
		
	7	
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A Summary of Direct Charitable Activities	Fact 1996 of \$1820 on the cold \$2.90 Section	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic	cal information such as the	Expenses
number of organizations and other beneficiaries served, conferences convened, research papers produc	ced, etc.	Expenses
1 N/A		
<u> </u>		
2	-	·
y y		
3		
		<u> </u>
4		
Dort IV P I Common of Drawner Baland Investment		<u> </u>
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on line.	nee 1 and 2	Amount
1 N/A	ies i anu z.	Amount
1		
2		
All other program-related investments. See instructions.		
3		
Total, Add lines 1 through 3	•	0.
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		1 - 7

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	42,913,162.
	Average of monthly cash balances	1b	3,270,609.
C	Fair market value of all other assets	10	0.
d	Total (add lines 1a, b, and c)	1d	46,183,771.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	46,183,771.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	692,757.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	45,491,014.
6	Minimum investment return. Enter 5% of line 5	6	2,274,551.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an	d certain	
_	foreign organizations check here and do not complete this part.)		
1	Minimum investment return from Part X, line 6	1	2,274,551.
2a	Tax on investment income for 2016 from Part VI, line 5 28, 437.		
b	Income tax for 2016. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	28,437.
3	Distributable amount before adjustments, Subtract line 2c from line 1	3	2,246,114.
4	Recoveries of amounts treated as qualifying distributions	_4	1,000.
5	Add lines 3 and 4	5	2,247,114.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	2,247,114.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes;	\Box	
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	3,604,519.
ь	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	3,604,519.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		• •
	income. Enter 1% of Part I, line 27b	5	28,437.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,576,082.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of	ualifies for	
	4040/->		

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Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c)	(d)
	Corpus	Years prior to 2015	2015	2016
Distributable amount for 2016 from Part XI, line 7				2,247,114.
2 Undistributed income, if any, as of the end of 2016:				
a Enter amount for 2015 only			0.	
b Total for prior years:				
·		0.		
3 Excess distributions carryover, if any, to 2016:				
a From 2011				
b From 2012				
c From 2013				
d From 2014				
e From 2015 375,603.				
f Total of lines 3a through e	375,603.			
4 Qualifying distributions for 2016 from				
Part XII, line 4: ► \$ 3,604,519.				
a Applied to 2015, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			0.045.114
d Applied to 2016 distributable amount	4 255 405			2,247,114.
e Remaining amount distributed out of corpus	1,357,405.			
5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
& Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	1,733,008.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable		•		
amount - see instructions		0.		
e Undistributed income for 2015. Subtract line			0.	
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2016. Subtract				
lines 4d and 5 from line 1. This amount must				0.
be distributed in 2017 7 Amounts treated as distributions out of	-			
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				Δ = -1 ()
may be required - see instructions)	0.			
8 Excess distributions carryover from 2011				
not applied on line 5 or line 7	_0.			
9 Excess distributions carryover to 2017.				
Subtract lines 7 and 8 from line 6a	1,733,008.			
10 Analysis of line 9:				
a Excess from 2012			Windows Trial	
b Excess from 2013				IL, S STRUKE
c Excess from 2014				Range (Marie
d Excess from 2015 375,603.				X- X- 10
e Excess from 2016 1,357,405.				Form 990-PF (2016)

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	C. ANDERSOI				67303 Page 10
Part XIV Private Operating Fo	 		 	N/A	
1 a If the foundation has received a ruling or					
foundation, and the ruling is effective for	2016, enter the date of t	he ruling	▶ ∟		
b Check box to indicate whether the found	ition is a private operatin	g foundation described	in section	4942(j)(3) or 4	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years]
income from Part I or the minimum	(a) 2016	(b) 2015	(c) 2014	(d) 2013	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not				•	
used directly for active conduct of					
e Qualifying distributions made directly		-			
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the	·		- ·····-		
alternative test relied upon:			1	İ	
a "Assets" alternative test - enter: (1) Value of all assets					
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter				1	
2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,]
dividends, rents, payments on securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in					
section 4942(j)(3)(B)(iii)		ļ			
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					<u> </u>
Part XV Supplementary Info			if the foundation	had \$5,000 or mo	re in assets
at any time during th	<u>-</u>	uctions.)		.	
1 Information Regarding Foundation					_
a List any managers of the foundation who year (but only if they have contributed m			tributions received by the	e foundation before the clo	se of any tax
NONE	**				
b List any managers of the foundation who other entity) of which the foundation has			(or an equally large port	ion of the ownership of a p	artnership or
NONE					
2 Information Regarding Contribution	on, Grant, Gift, Loan,	Scholarship, etc., P	rograms:		
Check here X if the foundation of the foundation makes gifts, grants, etc. (nly makes contributions	to preselected charitable	e organizations and does	not accept unsolicited requirements	uests for funds. If d d.
a The name, address, and telephone numb					
·					
b The form in which applications should b	e submitted and informa	tion and materials they	should include:		
c Any submission deadlines:	-,***				
d Any restrictions or limitations on awards	s, such as by geographic	al areas, charitable field	s, kinds of institutions. or	other factors;	
2 . 37	, , 55				

THE RAY C. ANDERSON FOUNDATION, INC. 58-1867303 Form 990-PF (2016) Page 11 Supplementary Information (continued) Part XV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to any foundation manager Foundation Purpose of grant or Amount status of contribution Name and address (home or business) or substantial contributor recipient Paid during the year GRANTS PAID NONE PC TO SUPPORT THE (SEE FORM 990-PF, PART XV, LINE 3A CHARITABLE ATTACHMENT) ENVIRONMENTAL MISSION, ACTIVITIES AND OPERATIONS OF THE 2,877,006. 2,877,006. ➤ 3a Total b Approved for future payment BIOMIMICRY INSTITUTE NONE PC TO SUPPORT THE PO BOX 9216 CHARITABLE MISSOULA, MT 59807 ENVIRONMENTAL MISSION ACTIVITIES AND OPERATIONS OF THE 25,000. GEORGIA INSTITUTE OF TECHNOLOGY NONE TO SUPPORT THE PC NORTH AVENUE, NW CHARITABLE ATLANTA, GA 30332 ENVIRONMENTAL MISSION, ACTIVITIES AND OPERATIONS OF THE 30,000.

Form 990-PF (2016)

▶ 3b

55,000.

Total

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Part XVI-A	Analysis	of Income-Pre	oducing	Activities
------------	----------	---------------	---------	-------------------

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
	(a)	(b)	(c) Exclu-	(d)	Related or exempt
1 Program service revenue;	Business code	Amount	code	Amount	function income
a			$\neg \neg$		
b			$\neg \neg$		
c					
d			\neg		
			$\neg \neg$		
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments		······			
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	893,928.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					-
7 Other investment income			14	13,465.	
8 Gain or (loss) from sales of assets other than inventory			18		
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue;	9				
a FEDERAL NII EXCISE TAX					
b REFUND			14	6,213.	
С					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		C		3,305,461.	
13 Total. Add line 12, columns (b), (d), and (e)					3,305,46

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

	the foundation's exempt purposes (other than by providing funds for such purposes).
$\overline{}$	
	
$\overline{}$	
$\overline{}$	
 	
	
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Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of

6) THE RAY C. ANDERSON FOUNDATION, INC. 58-1867303 Information Regarding Transfers To and Transactions and Relationships With Noncharitable Part XVII **Exempt Organizations**

					g with any other organization		tion 501(c) of		Yes	No
					7, relating to political organ	izations?				
		from the reporting founds			•			100		
								1a(1)		Х
(2)	Other	assets						1a(2)		X
		sactions:						4	173	
(1)	Sales	of assets to a noncharital	ble exempt organizati	ion			***************************************	16(1)		X
(2) Purchases of assets from a noncharitable exempt organization										Х
(3)	Renta	d of facilities, equipment,	or other assets		***************************************		**!************************************	1b(3)		X
(4)	Reiml	bursement arrangements	*************************	***************************************	***************************************			1b(4)		X
(5)	Loans	s or loan guarantees						1b(5)		Х
(6)	Perfo	rmance of services or me	mbership or fundrais	ing solicitatio	ns			1b(6)		X
c Sha	aring of	f facilities, equipment, ma	illing lists, other asset	ts, or paid em	ployees			1c		Х
					dule. Column (b) should al				ets.	
					ed less than fair market valu				•	
) the value of the goods,				-	,			
(a) Line n	D.	(b) Amount involved	(c) Name of	noncharitable	exempt organization	(d) Description	n of transfers, transactions, and	sharing arra	ingemen	nts
		•		N/A						
					· · · · · · · · · · · · · · · · · · ·					
	\top		1							
	\top									
	\top							-		
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	+				· · · · · · · · · · · · · · · · · · ·	+				
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5.01			<u> </u>				. =.			
		•		•	or more tax-exempt organiz		_	_		_
				(3)) or in secti	on 527?			Yes	X	No
b If "	es," co	emplete the following scho								
		(a) Name of org	janization		(b) Type of organization		(c) Description of relations	ship		
		N/A								
	_									
	Under	penalties of perjury, I declare to	hat I have examined this r	return, including	accompanying schedules and st	atements, and to the be	ast of my knowledge	y the IRS d	iscuss th	his
Sign	and be	iller, it is true, correct, and com	piete. Declaration of prep	oarer (other than	taxpayer) is based on all informat	EXECU	TIVE ret	turn with the own below i	prepare	er .
Here						DIREC'		X Yes		No
	Sign	ature of officer or trustee	ı		Date	Title				
		Print/Type preparer's na	ime	Preparer's si	gnature	Date	Check if PTIN			
							self- employed			
Paid		GREGORY W.	HAYES				P0	0054	246	
Prepa		Firm's name ► MOO		NS TILI	LER LLC		Firm's EIN ► 58-0			
Use C	nly									
		Firm's address ▶ 19	60 SATELL	ITE BLV	VD., SUITE 36	500				
			LUTH, GA		• • • • • •		Phone no. (770)	995	-880	00
								orm 990		
							•		. 1	

THE RAY C. ANDERSON FOUNDATION, INC. 58-1867303
Part XV Supplementary Information
3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution
NAME OF RECIPIENT - BIOMIMICRY INSTITUTE
TO SUPPORT THE CHARITABLE ENVIRONMENTAL MISSION, ACTIVITIES AND
OPERATIONS OF THE RECIPIENT ORGANIZATION
NAME OF RECIPIENT - GEORGIA INSTITUTE OF TECHNOLOGY
TO SUPPORT THE CHARITABLE ENVIRONMENTAL MISSION, ACTIVITIES AND
OPERATIONS OF THE RECIPIENT ORGANIZATION
70 1 30 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Name of the organization

Employer identification number

	THE RAY C. ANDERSON FOUNDATION, INC.	58-1867303
Organization type (chec	ck one):	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
, ,	on is covered by the General Rule or a Special Rule. 1(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul	le. See instructions.
•	ation filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling any one contributor. Complete Parts I and II. See instructions for determining a contributor	
Special Rules		
sections 509(a) any one contrib	ation described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support (1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, butor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount-EZ, line 1. Complete Parts I and II.	or 16b, and that received from
year, total cont	ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from tributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educ of cruelty to children or animals. Complete Parts I, II, and III.	
year, contribut is checked, en purpose. Don't	ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ions exclusively for religious, charitable, etc., purposes, but no such contributions totaled m ter here the total contributions that were received during the year for an exclusively religious complete any of the parts unless the General Rule applies to this organization because it table, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box s, charitable, etc., received nonexclusively
but it must answer "No	on that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (F on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its F peet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	

Name of organization

Employer identification number

THE RAY C. ANDERSON FOUNDATION, INC.

58-1867303

Part I	Contributors (See instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ESTATE OF RAY C. ANDERSON C/O KIMBROUGH DAVIS, 1100 PEACHTREE ST, STE 1600 ATLANTA, GA 30309	\$108,514.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	INTERFACE CORP. C/O INTERFACE CORP., 2859 PACES FERRY ROAD, STE. 2000 ATLANTA, GA 30039	\$ <u>243,537.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$Schedule R /Form	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE RAY C. ANDERSON FOUNDATION, INC.

58-1867303

art II	Noncash Property (See instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
1	INVESTMENT IN BOUCHE BAY, LLC		
		\$ 76,815.	01/01/16
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		*	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
	B-16	Sahadula P (Form (990, 990-EZ, or 990-PF) (

Form 2220

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

FORM 990-PF

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

Information about Form 2220 and its separate instructions is at www.irs.gov/form2220.

2016

Name
THE RAY C. ANDERSON FOUNDATION, INC.

Employer identification number 58–1867303

Note: Generally, the corporation isn't required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

L P	Part I Required Annual Payment					
	Tatal tay (ass instructions)					20 427
'	Total tax (see instructions)	······			1	28,437.
0 -	Personal holding company tax (Schedule PH (Form 1120), line	~ 7E\	included on line 1	ا مو ا		
				2a		
D	Look-back interest included on line 1 under section 460(b)(2)			0.	18 (
	contracts or section 167(g) for depreciation under the income	TOTEC	asi methoo	<u>2b</u>		
	Credit for federal tax paid on fuels (see instructions)					
a	I Total. Add lines 2a through 2c Subtract line 2d from line 1, If the result is less than \$500, do			The annual time	2d	
3			•	•		20 427
	doesn't owe the penalty Enter the tax shown on the corporation's 2015 income tax retu				3	28,437.
4	•		17,161.			
	or the tax year was for less than 12 months, skip this line an	ia ent	er the amount from line	3 on line 5	4	17,101.
_	Besterd annual account Faterate and the of the Orac time	4 16 4	h	d to alsia lina d	i	
9	Required annual payment. Enter the smaller of line 3 or line					17,161.
Б	enter the amount from line 3 Part II Reasons for Filing - Check the boxes belo					17,101.
<u> </u>	even if it doesn't owe a penalty. See instructions.	w ma	capply. If any boxes are c	mecked, the corporation	must the Form 2220	
6	The corporation is using the adjusted seasonal installn	ment r	nethod.			
7	X The corporation is using the annualized income install	ment	method.			
8	X The corporation is a "large corporation" figuring its firs	st regi	uired installment based or	n the prior year's tax.		
P	Part III Figuring the Underpayment					
		\Box	(a)	(b)	(c)	(d)
9	Installment due dates. Enter in columns (a) through					
	(d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the					
	corporation's tax year	9	05/15/16	06/15/16	09/15/16	12/15/16
10	Required installments. If the box on line 6 and/or line 7					
	above is checked, enter the amounts from Sch A, line 38. If					
	the box on line 8 (but not 6 or 7) is checked, see instructions					
	for the amounts to enter. If none of these boxes are checked,					
	enter 25% (0.25) of line 5 above in each column.	10				
11	Estimated tax paid or credited for each period. For			1		
	column (a) only, enter the amount from line 11 on line 15.		İ	1	:	
	See instructions	11	17,425.			45,000.
	Complete lines 12 through 18 of one column	ш				
	before going to the next column.			,		
12	Enter amount, if any, from line 18 of the preceding column	12		17,425.	17,425.	17,425.
	Add lines 11 and 12	13		17,425.	17,425.	62,425.
14	Add amounts on lines 16 and 17 of the preceding column	14		.,		
15	Subtract line 14 from line 13. If zero or less, enter -0	15	17,425.	17,425.	17,425.	62,425.
16	If the amount on line 15 is zero, subtract line 13 from line					
	14. Otherwise, enter -0-	16				
17	Underpayment. If line 15 is less than or equal to line 10,	ΙŢ				
	subtract line 15 from line 10. Then go to line 12 of the next					
	column. Otherwise, go to line 18	17				
18	Overpayment. If line 10 is less than line 15, subtract line 10	[
	from line 15. Then go to line 12 of the next column	18	17,425.	17,425.	17,425.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2016)

Form 2220 (2016)

Part IV Figuring the Penalty

_								
			(a)	(b)	(c)			(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier.							
	(C Corporations with tax years ending June 30							
	and S corporations: Use 3rd month instead of 4th month.							
	Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19						
20	Number of days from due date of installment on line 9 to the	Г						***************************************
	date shown on line 19	20						
		١						
21	Number of days on line 20 after 4/15/2016 and before 7/1/2016	21			-		 	
22	Underpayment on line 17 x Number of days on line 21 x 4% (0,04)	22	s	\$	s		s	
	366							
23	Number of days on line 20 after 06/30/2016 and before 10/1/2016	23					<u> </u>	
24	Underpayment on line 17 x Number of days on line 23 x 4% (0.04)		s	\$	s			
24	366	24	Φ	1 4	- -		\$	
25	Number of days on line 20 after 9/30/2016 and before 1/1/2017	25						
26	Underpayment on line 17 x Number of days on line 25 x 4% (0.04)	26	\$	\$	\$		\$	
27	Number of days on line 20 after 12/31/2016 and before 4/1/2017	27					1	
	Trained of days of the 20 and 120 to and person 4 a20 ft	٣					†	
28	Underpayment on line 17 x Number of days on line 27 x 4% (0.04)	28	\$	\$	\$		\$	
								
29	Number of days on line 20 after 3/31/2017 and before 7/1/2017	29			-	—	\vdash	
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\ \$		\$	
	365							
31	Number of days on line 20 after 6/30/2017 and before 10/1/2017	31			-		 	
39	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	s		s	
02	365	<u>"</u>	<u> </u>	1	Ψ		T	
33	Number of days on line 20 after 9/30/2017 and before 1/1/2018	33						
					1.		l.	
34	Underpayment on line 17 x Number of days on line 33 x *% 365	34	\$	\$	\$		\$	
35	Number of days on line 20 after 12/31/2017 and before 3/16/2018	35						
•		-						
36	Underpayment on line 17 x Number of days on line 35 x %	36	\$	\$	\$		\$	
	365							
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	<u> </u> \$	\$	<u> </u> \$	T	\$	
38	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal hi	ere and on Form 1120. lii	ne 33:				
	or the comparable line for other income tay returns			1		38	٥	0.

Form 2220 (2016)

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Page 3

FORM 990-PF

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

Form 1120\$ filers: For lines 1, 2, 3, and 21, below, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods:		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2013	1a				
b Tax year beginning in 2014	1b				
c Tax year beginning in 2015	10				
2 Enter taxable income for each period for the tax year beginning in					
2016. See the instructions for the treatment of extraordinary items	2				
		First 4 months	First 6 months	First 9 months	Entire years
3 Enter taxable income for the following periods:		First 4 mondis	First o months	First 9 months	Entire year
a Tax year beginning in 2013	3a				
b Tax year beginning in 2014	3b				
c Tax year beginning in 2015	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5			<u> </u>	
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a		Ì		
b Extraordinary Items (see instructions)	9ь				
c Add lines 9a and 9b	9c		j	ĺ	
O Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 2 or comparable line of corp's return	10				
1a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a			•	
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	110				
2 Add lines 11a though 11c	12				
3 Divide line 12 by 3.0	13				
4 Multiply the amount in columns (a) through (c) of line 10		·			
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
5 Enter any alternative minimum tax for each payment					
period. See instructions	15		***		
5 Enter any other taxes for each payment period. See instr.	16				
7 Add lines 14 through 16	17	•			
8 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
9 Total tax after credits. Subtract line 18 from line 17, if					
zero or less, enter -0-	19				

Form 2220 (2016)

Page 4

Form 2220 (2016)

FORM 990-PF

Part II Annualized Income Installment Method

Pirst 2 First 3 First 5 months (see instructions) 22 Annualization period (see instructions) 22 Annualization amounts (see instructions) 22 Annualization amounts (see instructions) 24 Enter any administration with months (see instructions) 24 Figure the tax on the amount on line 230 using the instructions for Form 1120, Softenble J, line 2, or comparable line of corporation's return 24 corporation's return 25 Enter any administration minimum tax for each payment period (see instructions) 25 Enter any administration minimum tax for each payment period (see instructions) 25 Enter any administration minimum tax for each payment period (see instructions) 25 Total tax. Add lines 24 through 26 and 16 months 27 life 26 period (see instructions) 27 Total tax after credits. Subtract line 28 form line 27. If 28 and 16 period line 29 by line 30 and 25% 50% 75% 100% 75% 100% 100% 100% 100% 100% 100% 100% 10			(a)	(b)	(c)	(d)
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22 Annualization amounts (see instructions) 23 Annualization amounts (see instructions) 24 6.000000 4.000000 2.000000 1.33333() 25 Enter around terms (see instructions) 25 Enter any afternative minimum tax for each payment period. See instructions for Form 1120, Schedule J, line 2, or comparable line of corporations return 25 Enter any afternative minimum tax for each payment period. See instructions for Form 120, Schedule J, line 2, or comparable line of corporations return 25 Enter any effect atwas for each payment period. See instructions period, enter the same type of credits as allowed on Form 220, lines 1 and 2c. See instructions 26 Enter any other taxes for each payment period. See instructions 27 Total tax. Add lines 24 through 28 28 For each period, enter the same type of credits as allowed on Form 220, lines 1 and 2c. See instructions 29 Total tax after cerdits. Subtract line 28 from line 27. If zero or less, enter -0- 30 Applicable percentage 31 Multiply line 29 by line 30 29 Total tax after cerdits. Subtract line 29 to line 30 31 Multiply line 29 by line 30 31 Multiply line 20 by line 30 32 Deart III Required Installments 32 If only Part I or Part I is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the amount on each column from line 19 or line 31. If both parts are completed, enter the amount on each column from line 19 or line 31. If both parts are completed, enter the amount on each column from line 30 for mine 30 for each column. Meet: Targe compositions, see the instructions for line 10 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for the amounts to enter each column from line 30 for th	CONTRACTOR OF THE PARTY OF THE					montais
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35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter 35 4,290. 9,928. 7,109. 7,110. 36 Subtract line 38 of the preceding column from line 37 of the preceding column 36 4,290. 14,218. 21,327. 37 Add lines 35 and 36 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. 37 4,290. 14,218. 21,327. 28,437.		24				
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instructions for line 10 for the amounts to enter 35 4,290. 9,928. 7,109. 7,110. 36 Subtract line 38 of the preceding column from line 37 of the preceding column 4,290. 14,218. 21,327. 37 Add lines 35 and 36 37 4,290. 14,218. 21,327. 28,437. 38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.						
36 Subtract line 38 of the preceding column from line 37 of the preceding column 36 4,290. 14,218. 21,327. 37 Add lines 35 and 36 37 4,290. 14,218. 21,327. 28,437. 38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.		35	4.290.	9.928.	7.109.	7.110.
the preceding column 36 4,290. 14,218. 21,327. 37 Add lines 35 and 36 37 4,290. 14,218. 21,327. 28,437. 38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.					.,	.,
38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.	Abo manadian adian	36		4,290.	14,218.	21,327.
38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.	37 Add lines 35 and 36	37	4.290.	14.218.	21.327.	28.437.
line 37 here and on page 1 of Form 2220, line 10.	***************************************		_,			,,
	-					
See Instructions	See instructions	38	0.	0.	0.	0.

Form 2220 (2016)

** ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

	TAIDEMDS	AND INTE	REST	FROM SECU	RITIES S	STATEMENT 1
	GROSS AMOUNT	CAPITA GAINS DIVIDEN		(A) REVENUE PER BOOKS		(C) ADJUSTED NET INCOME
INVESTMENT PORTFOLIO 1, PASS-THRU FROM K-1	355,383.	461,4	80.	893,903	893,903.	
INVESTMENTS	25.		0.	25	. 25.	
TO PART I, LINE 4 1,	355,408.	461,4	80.	893,928	893,928.	
FORM 990-PF		OTHER	INCO	ME	2	STATEMENT 2
DESCRIPTION			RE	(A) VENUE BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
INVESTMENT PORTFOLIO PASS-THRU FROM K-1 INV FEDERAL NII EXCISE TAX				13,820. <355.> 6,213.		
TOTAL TO FORM 990-PF,	PART I, I	LINE 11 =		19,678.	13,465.	
FORM 990-PF		LEGA	L FE	ES		STATEMENT 3
DESCRIPTION	_	(A) EXPENSES PER BOOKS		(B) T INVEST- NT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES		15,005		0.		15,005.
TO FM 990-PF, PG 1, LN	16A	15,005	. –	0.		45.005
						= =====================================
FORM 990-PF		ACCOUNT	ING			STATEMENT 4
FORM 990-PF DESCRIPTION		ACCOUNT (A) EXPENSES PER BOOKS	NE		(C) ADJUSTED NET INCOME	STATEMENT 4
		(A) EXPENSES	NE ME	FEES (B) T INVEST-	(C) ADJUSTED NET INCOME	(D) CHARITABLE

FORM 990-PF (THER PROFES	SIONAL FEES	S	ratement 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT PAYROLL PROCESSING IT & OTHER TECHNOLOGY STRATEGIC PLANNING	319,599. 1,319. 45,275.			1,253. 43,011.
(ENVIRONMENTAL CONCERNS CONSULTANT)	37,961.	0.		37,961.
TO FORM 990-PF, PG 1, LN 16C	404,154.	321,929.		82,225.
FORM 990-PF	TAX	ES	s	TATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL NII EXCISE TAX FOREIGN TAX ON INVESTMENTS	40,437. 11,848.			0.
TO FORM 990-PF, PG 1, LN 18	52,285.	11,848.		0.

OTHER E	XPENSES	S	TATEMENT 7
(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
3.950.	198.		3,753.
			7,357.
-			5,346.
3,027	2021		-,
4.943.	0.		4,943.
•	28.		365.
	37.		712.
	13.		250.
	0.		150,047.
·			
2.369.	0.		2,369.
•			
230.	12.		219.
30.	2.		29.
0.	0.		806.
2,421.	121.		2,300.
10,878.	0.		10,878.
750.	0.		750.
190,395.	1,079.		190,124.
	(A) EXPENSES PER BOOKS 3,950. 7,744. 5,627. 4,943. 393. 750. 263. 150,047. 2,369. 230. 30. 0. 2,421. 10,878. 750.	EXPENSES PER BOOKS NET INVEST- MENT INCOME 3,950. 198. 7,744. 387. 5,627. 281. 4,943. 0. 393. 28. 750. 37. 263. 13. 150,047. 0. 2,369. 0. 2,369. 0. 2,421. 121. 10,878. 0. 750. 0.	(A) (B) (C) ADJUSTED NET INVEST-PER BOOKS MENT INCOME NET INCOME 3,950. 198. 7,744. 387. 5,627. 281. 4,943. 0. 393. 28. 750. 37. 263. 13. 150,047. 0. 2,369. 0. 230. 12. 30. 2. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.

FORM 990-PF OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT 8
DESCRIPTION	AMOUNT
UNREALIZED PORTFOLIO APPRECIATION	195,428.
RETURNS OF PRINCIPAL/CAPITAL G/(L)S MISREPRESENTED AS BOOK REALIZED G/(L)S NON-DEDUCTIBLE PASS-THRU LOSSES	98,036. 1.
TOTAL TO FORM 990-PF, PART III, LINE 3	293,465.

FORM 990-PF OTHER DECREASES IN NET ASSETS OR I	FUND BALANCES	STATEMENT 9
DESCRIPTION		AMOUNT
UNREALIZED PORTFOLIO ADJUSTMENT ON RECOGNITION OF INVESTMENT INCOME GRANTS PAYABLE ADJUSTMENT FOR TAX	F K-1	12,289. 55,000.
TOTAL TO FORM 990-PF, PART III, LINE 5		67,289
FORM 990-PF U.S. AND STATE/CITY GOVERNMENT	r obligations	STATEMENT 10
DESCRIPTION GOV'T GOV'T		FAIR MARKET VALUE
U.S. GOVT. & EQUIVALENT OBLIGATIONS X	48,553.	48,553
TOTAL U.S. GOVERNMENT OBLIGATIONS	48,553.	48,553
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS TOTAL TO FORM 990-PF, PART II, LINE 10A	48,553.	48,553
FORM 990-PF CORPORATE STOCK		STATEMENT 11
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
EQUITY INVESTMENTS	31,324,767.	31,324,767
TOTAL TO FORM 990-PF, PART II, LINE 10B	31,324,767.	31,324,767

FORM 990-PF CORPORATE BONDS		STATEMENT 12
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
FIXED INCOME INVESTMENTS	12,699,213.	12,699,213.
TOTAL TO FORM 990-PF, PART II, LINE 10C	12,699,213.	12,699,213.

FORM 990-PF 0'	THER INVESTMENTS		STATEMENT 13
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
ALTERNATIVE INVESTMENTS	FMV	149,678.	149,678.
TOTAL TO FORM 990-PF, PART II, L	INE 13	149,678.	149,678.
	OPURD 1 2 2 2 2 2		
FORM 990-PF	OTHER ASSETS		STATEMENT 14
FORM 990-PF DESCRIPTION	OTHER ASSETS BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	STATEMENT 14 FAIR MARKET VALUE
	BEGINNING OF YR BOOK VALUE		FAIR MARKET

FORM 990-PF PART VIII - L TRUSTEES A	STAT	EMENT 15		
NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
MARY ANNE ANDERSON LANIER 1180 W. PEACHTREE ST., NW, STE. 1975 ATLANTA, GA 30309	PRESIDENT 10.00	0.	0.	0.
JOHN ANDERSON LANIER 1180 W. PEACHTREE ST., NW, STE. 1975 ATLANTA, GA 30309	EXECUTIVE DIRE		0.	0.
HARRIET ANDERSON LANGFORD 1180 W. PEACHTREE ST., NW, STE. 1975 ATLANTA, GA 30309	TRUSTEE	0.	0.	0.
A. PHILLIP LANGFORD 1180 W. PEACHTREE ST., NW, STE. 1975 ATLANTA, GA 30309	TRUSTEE	0.	0.	0.
JAMES A. LANIER 1180 W. PEACHTREE ST., NW, STE. 1975 ATLANTA, GA 30309	TRUSTEE	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE	6, PART VIII	140,000.	0.	0.

Ray C. Anderson Foundation, Inc. Part XV, Lines 3a & 3b - Grants Approved, Grants Pald and Grants Payable December 31, 2016

× ×

Erby Notes Grants	_	Grants Approv		_	Grants Paid 20		Grants P	avable
Gray Notes Grants ARCS Foundation - Atlanta Chapter			\$ 1,431,370.00			1,406,370.00		
•	\$	11,250.00		\$	11,250 00			
The Biomimicry Institute	\$	250,000.00		\$	250,000.00		. 8	
Blomimicry Global Design Challenge - Accelerator Phase Finalists	\$	75,100.00		\$	50,100.00		S 25	,000.0
Biomimicry Global Design Challenge - Design Phase Finalists	\$	14,020.00		\$	14,020 00			
Blomimicry Global Design Challenge - Ray of Hope Grand Prize	\$	100,000.00		\$	100,000.00			
Bloneers (Youth Leadership Program)	\$	2,000.00		s	2,000.00 *			
Emory University - Center for Ethics	\$	100,000.00		5	100,000.00			
Georgia Tech - Ray C. Anderson Center for Sustainable Business	\$	\$00,000.00		\$	500,000.00			
National Wildlife Federation	\$	40,000.00		\$	40,000.00			
Presidio Graduate School	\$	50,000.00		\$	50,000.00			
Project Drawdown	\$	250,000.00		5	250,000.00 *			
University of Georgia - Odum School of Ecology	\$	39,000.00		5	39,000.00			
oustaining Grants			\$ 277,450.00			277,450.00		
Agnes Scott College	\$	10,000.00	\$ 271,450.00	\$	10,000.00	277,750.00		
Association for the Advancement of Sustainability in Higher Education	\$	5,000.00		\$	5,000.00			
The Biophilic Institute	Š	15,000.00		5	15,000.00			
Boys and Girls Clubs of West Georgia								
	\$	550.00		S	550.00			
Captain Planet Foundation	\$	10,000.00		S	10,000.00			
Chattahoochee Humane Society	\$	250.00		S	250.00			
Chattahoochee Nature Center	\$	5,000.00		\$	5,000.00			
Chattahoochee NOW	S	15,000.00		5	15,000.00			
Chattahoochee Riverkeeper	\$	15,650.00		\$	15,650.00			
Coweta Samaritan Clinic	\$	250.00		\$	250.00			
Earth Island Institute	\$	10,000.00		5	10,000.00			
EARTH University Foundation	\$	5,000.00		\$	5,000.00			
Fernbank	\$	5,000.00		\$	5,000.00			
The Foundation Center - Atlanta Office	\$	5,000.00		\$	5,000.00			
Furman University, Shi Center for Sustainability	\$			s				
		10,000.00			10,000.00			
Georgia Conservancy	\$	5,000.00		\$	5,000.00			
Georgia Interfaith Power & Light	\$	5,000.00		5	5,000.00			
Georgia State University - Sustainability Fund	\$	10,000.00		\$	10,000.00			
Harmony House	\$	250.00		\$	250.00			
Indiana Youth Group	\$	2,500.00		\$	2,500.00			
Institute for Georgia Environmental Leadership (IGEL)	\$	10,000.00		\$	10,000 00			
LaGrange Academy	\$	15,000.00		\$	15,000.00			
The Land Institute	\$	10,000.00		\$	10,000.00			
Lanett High School	\$	250.00		\$	250.00			
Lifecycle Building Center	\$	15,000.00		\$	15,000.00			
March of Dimes	Ś	400.00		\$	400.00			
National Wildlife Federation	\$	15,000.00		\$	15,000.00			
One More Generation	\$	10,000.00		\$	10,000 00			
Pinchot (Formerly Bainbridge Graduate Institute)	\$	5,000.00		\$	5,000.00			
Real Life Center	5	400.00		5	400.00			
Rocky Mountain Institute	\$	10,000.00		\$	10,000.00			
Saint Jude Research Hospital	5	400.00		5	400.00			
Sistema Global	\$	15,000.00		\$	15,000.00			
Southeastern Council of Foundations	\$	5,000.00		\$	5,000.00			
Southface Energy Institute	s	15,000.00		5	15,000 00			
Trees Atlanta	\$	5,000.00		5	5,000.00			
Troup County DFCS	\$	250.00		5	250.00			
Troup County Foster Parent's Association	\$	400.00		s	400.00			
Troup County Special Olympics	\$	250.00		\$	250.00			
Unity Elementary School	\$	400.00		\$	400.00			
West Point Elementary School	\$	250.00		\$	250.00			
Worldwatch Institute	S	10,000.00		\$	10,000.00			
rustee Discretionary Grants			\$ 750.00		\$	750.00		
Southface	\$	750.00		\$	750.00			
			# F0.000.00					
extGen Grants			\$ 50,000.00		310000	20,000.00		
Alliance for Climate Education	\$	7,500.00		5	7,500.00			
Georgia Tech - Funding for Kim Cobb	\$	30,000.00		5	•		\$ 30	,000.0
Western North Carolina Green Building Council	\$	12,500.00		\$	12,500.00			
ellowship Grants			\$ 120,656.47			120,656.47		
Michael Molltor as Ray C. Anderson Senior Fellow	\$	120,000.00		\$	120,000.00	,		
Michael Molltor as Ray C. Anderson Senior Fellow	\$	656.47		5	656.47			
	,	030.47		•	030.47			
ther Grants			\$ 41,280.00		5	41,280.00		
Eric Moncrief - Talk with Green Guy Radio Program	\$	34,400.00		s	34,400.00			
Eric Moncrief - Talk with Green Guy Radio Program	\$	6,880.00		\$	6,880.00			
			£ 10 E00 00			10 500 00		
ther Contributions Rical prices Global Design Challenge - Other Support (Bold to LIC Reports for election florible)			\$ 10,500.00		0.500.00	10,500.00		
Biomimicry Global Design Challenge - Other Support (Pald to UC Regents for class for finalists)	\$	9,500.00		\$	9,500.00			
	\$	1,000.00		\$	1,000.00			
Red Cross			\$ 1,000,000.00			1,000,000.00		
ission Zero Corridor (*The Ray*)	s	558.000.00	3 2,000,000.00	s		1,000,000.00		
lission Zero Corridor ("The Ray") MZC Foundation (The Ray)	\$ \$	558,000.00 400.000.00	3 1,000,000.00	\$ \$	\$ 58,000.00	1,000,000.00		
lission Zero Corridor ("The Ray") MZC Foundation (The Ray) MZC Foundation (The Ray)	\$	400,000.00	\$ 1,000,000.00	5	\$ 58,000.00 400,000.00	1,000,000.00		
lission Zero Corridor ("The Ray") MZC Foundation (The Ray) MZC Foundation (The Ray) Lillenthal PR, Inc Website Extension/App Purchase			3 2,000,000.00		\$ 58,000.00	1,000,000.00		
ission Zero Corridor ("The Ray") MZC Foundation (The Ray) MZC Foundation (The Ray) Ullienthal PR, Inc Website Extension/App Purchase Expenses (GIK)	\$ \$	400,000.00 348.00	3 2,000,000.00	\$ \$	558,000.00 400,000.00 348.00	2,000,000.00		
lission Zero Corridor ("The Ray") MZC Foundation (The Ray) MZC Foundation (The Ray) Lillenthal PR, Inc Website Extension/App Purchase	\$ \$	400,000.00	2,000,000.00	5	\$ 58,000.00 400,000.00			
ission Zero Corridor ("The Ray") MZC Foundation (The Ray) MZC Foundation (The Ray) Uilienthal PR, Inc Website Extension/App Purchase Expenses (GIK)	\$ \$	400,000.00 348.00 41,652.00	\$ 2,932,006.47	\$ \$	\$58,000.00 400,000.00 348.00 41,652.00	2,877,006.47	\$ 55,	.000

Depreciation and Amortization (Including Information on Listed Property)

990PF

➤ Attach to your tax return.

OMB No. 1545-0172

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

Information about Form 4562 and its separate instructions is at www.irs.gov/form4562.

Business or activity to which this form relates

Identifying number

тнк	RAY C.	ANDERSON FO	UNDATION.	INC. FOR	M 990-PF	PAGE 1		58-1867303
Part	Flection To	o Expense Certain Propert	v Under Section 179	Note: If you have any lis	ted property, co	mplete Part \	before yo	ou complete Part I
							1 4 1	500,000.
				structions)				
		of section 179 property					ിരി	2,010,000.
				or less, enter -0-				<u> </u>
							5	
	lar limitation for tax	x year, Subtract line 4 from line (a) Description of pro		f married filing separately, see in (b) Cost (busine		(c) Elected	cost	
6	.	(a) Dosaiption of pro						
					<u> </u>		$\neg \neg$	
	· 	 	 -					
								
					7		-	
7 Lis	sted property.	Enter the amount from	line 29		CONTRACTOR CONTRACTOR		8	
				n column (c), lines 6 and 1				
9 Te	ntative deduc	tion. Enter the smaller	of line 5 or line 8				728	
				15 Form 4562				
				income (not less than zero				
				don't enter more than line			12	
13 Ca	arryover of dis	allowed deduction to 20)17. Add lines 9 ar	nd 10, less line 12	▶ 13			
	Don't use Par	rt II or Part III below for	listed property. Ins	tead, use Part V.			_	
Part	Specia	al Depreciation Allowa	nce and Other De	preciation (Don't includ	e listed property	/.)		
14 Sp	ecial deprecia	ation allowance for qual	ified property (other	er than listed property) pla	ced in service o	Juring		
th	e tax year						14	· · · · · · · · · · · · · · · · · · ·
15 Pr	operty subjec	t to section 168(f)(1) ele	ction				15	
16 Ot							16	
Part	III MACE	S Depreciation (Don't	include listed proj	perty.) (See instructions.)				
				Section A				
17 M	ACRS deduct	tions for assets placed in					17	6,577.
		group any assets placed in serv	n service in tax yea	Section A ars beginning before 2016 to one or more general asset accounts	ints, check here	b		
		group any assets placed in serv	n service in tax yea	Section A ars beginning before 2016 to one or more general asset accounts a During 2016 Tax Year I	ints, check here	b		
	you are electing to	group any assets placed in serv	n service in tax yea	Section A ars beginning before 2016 to one or more general asset accounts	ints, check here	b	tion Syste	
18 Hy	rou are electing to	group any assets placed in serv Section B - Assets ication of property	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
18 If y	(a) Classifi	group any assets placed in serv Section B - Assets ication of property	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
18 Hy	(a) Classifi 3-year prop	group any assets placed in serv Section B - Assets ication of property erty	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
18 Hy	(a) Classifi 3-year prop 5-year prop 7-year prop	group any assets placed in serv Section B - Assets ication of property erty erty erty	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
19a b c d	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro	group any assets placed in serv Section B - Assets ication of property errty errty perty perty	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
19a b c d e	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro	group any assets placed in serv Section B - Assets ication of property errty errty errty errty errty errty errty errty	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
19a b c d e f	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 15-year pro 20-year pro	group any assets placed in serv Section B - Assets ication of property errty errty errty eperty eperty eperty eperty	n service in tax yes ice during the tax year in Placed in Service (b) Month and year placed	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene	ral Deprecia	tion Syste	m
19a b c d e	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro	group any assets placed in serv Section B - Assets ication of property errty errty errty eperty eperty eperty eperty	n service in tax year in Placed in Service (b) Month and year placed in service	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene (d) Recovery period	ral Deprecia	tion Syste	m
19a b c d e f	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 15-year pro 20-year pro	group any assets placed in serv Section B - Assets ication of property errty errty errty eperty eperty eperty eperty	n service in tax year in Placed in Service (b) Month and year placed in service	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene (d) Recovery period 25 yrs. 27.5 yrs.	ral Depreciat	m Method	m
19a b c d e f g	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 15-year pro 20-year pro	group any assets placed in serv Section B - Assets ication of property earty earty eperty	n service in tax year in Placed in Service (b) Month and year placed in service	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	25 yrs. 27.5 yrs.	ral Depreciation (e) Convention MM MM	S/L S/L S/L	m
19a b c d e f g	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 20-year pro 25-year pro Residential	group any assets placed in serv Section B - Assets ication of property earty earty eperty	n service in tax year in Placed in Service (b) Month and year placed in service	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	Jsing the Gene (d) Recovery period 25 yrs. 27.5 yrs.	ral Depreciation (e) Convention MM MM MM	S/L S/L S/L S/L S/L	m
19a b c d e f g	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 20-year pro 25-year pro Residential	Section B - Assets Section B - Assets ication of property errty errty errty eperty eperty eperty eperty rental property ential real property	n service in tax year in Placed in Service (b) Month and year placed in service // // //	Section A ars beginning before 2016 to one or more general asset accounts are During 2016 Tax Year I (c) Basis for depreciation (business/investiment use only - see instructions)	25 yrs. 27.5 yrs. 39 yrs.	mal Depreciation (e) Convention MM MM MM MM MM	S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 20-year pro 25-year pro Residential	Section B - Assets Section B - Assets ication of property errty errty errty eperty eperty eperty eperty rental property ential real property	n service in tax year in Placed in Service (b) Month and year placed in service // // //	Section A ars beginning before 2016 to one or more general asset accou During 2016 Tax Year I (c) Basis for depreciation (business/investment use	25 yrs. 27.5 yrs. 39 yrs.	mal Depreciation (e) Convention MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 20-year pro 25-year pro Residential Nonresider	Section B - Assets Section B - Assets ication of property errty errty errty eperty eperty eperty eperty rental property ential real property	n service in tax year in Placed in Service (b) Month and year placed in service // // //	Section A ars beginning before 2016 to one or more general asset accounts are During 2016 Tax Year I (c) Basis for depreciation (business/investiment use only - see instructions)	25 yrs. 27.5 yrs. 39 yrs.	mal Depreciation (e) Convention MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h i 20a b	(a) Classifi 3-year prop 5-year prop 10-year prop 15-year pro 20-year pro 25-year pro Residential Nonresider Class life 12-year	Section B - Assets Section B - Assets ication of property errty errty errty eperty eperty eperty eperty rental property ential real property	n service in tax year in Placed in Service (b) Month and year placed in service // // //	Section A ars beginning before 2016 to one or more general asset accounts are During 2016 Tax Year I (c) Basis for depreciation (business/investiment use only - see instructions)	25 yrs. 27.5 yrs. 39 yrs. 12 yrs.	mal Depreciation (e) Convention MM MM MM MM MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h i 20a b c	(a) Classifi 3-year prop 5-year prop 10-year prop 15-year pro 20-year pro 25-year pro Residential Nonresider Class life 12-year 40-year	group any assets placed in serv Section B - Assets ication of property earty earty earty eperty eperty eperty eperty rental property stal real property Section C - Assets I	n service in tax year in Placed in Service (b) Month and year placed in service // // //	Section A ars beginning before 2016 to one or more general asset accounts are During 2016 Tax Year I (c) Basis for depreciation (business/investiment use only - see instructions)	25 yrs. 27.5 yrs. 39 yrs.	mal Depreciation (e) Convention MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h i 20a b c Par	(a) Classifi 3-year prop 5-year prop 10-year pro 20-year pro 25-year pro Residential Nonresider Class life 12-year 40-year	Section B - Assets ication of property errty errty perty perty perty rental property Section C - Assets I	n service in tax year in Placed in Service (b) Month and year placed in service // // // // // // // // // // // // /	Section A ars beginning before 2016 to one or more general asset accord a During 2016 Tax Year I (c) Basis for depraciation (business/investment use only - see instructions) During 2016 Tax Year U	25 yrs. 27.5 yrs. 27.5 yrs. 39 yrs. 12 yrs. 40 yrs.	mal Depreciation (e) Convention MM MM MM MM MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h i 20a b c Par 21 L	(a) Classifi 3-year prop 5-year prop 10-year prop 15-year prop 20-year pro 25-year pro Residential Nonresider Class life 12-year 40-year t IV Summisted property	group any assets placed in serv Section B - Assets ication of property erty erty perty perty perty perty rental property Section C - Assets I	n service in tax year in Placed in Service (b) Month and year placed in service // // // // // Placed in Service	Section A ars beginning before 2016 to one or more general asset accounts are Durring 2016 Tax Year II (c) Basis for depreciation (business/investment use only - see instructions) During 2016 Tax Year U	25 yrs. 27.5 yrs. 27.5 yrs. 27.5 yrs. 27.5 yrs. 40 yrs.	mal Depreciation (e) Convention MM MM MM MM MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
19a b c d e f g h i 20a b c Par 21 L 22 T	(a) Classifi 3-year prop 5-year prop 7-year prop 10-year pro 20-year pro 25-year pro Residential Nonresider Class life 12-year 40-year t IV Summisted property otal, Add armo	Section B - Assets ication of property Perty Per	n service in tax year in Placed in Service (b) Month and year placed in service // // // // // // // // //	Section A ars beginning before 2016 to one or more general asset accou a During 2016 Tax Year I (c) Basis for depreciation (business/investment use only - see instructions) During 2016 Tax Year U	25 yrs. 27.5 yrs. 27.5 yrs. 39 yrs. 12 yrs. 40 yrs.	mal Depreciation (e) Convention MM MM MM MM MM MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L S/L	m (g) Depreciation deduction
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616251 12-21-16 LHA For Paperwork Reduction Act Notice, see separate instructions.

Form 4562 (2016)

Part V

Listed Property (Include automobiles, certain other vehicles, certain aircraft, certain computers, and property used for entertainment, recreation, or amusement.)

INC.

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

24a Do you have evidence to	support the but	siness/investment	use claimed?		es	l Na	24b lf "Ye	ee " ie th	e evider	nce writte	en?	Yes [□ N
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d) Cost or other basis	Bas /bus	(e) is for depre siness/inve- use only	ciation stment	(f) Recovery period	(e Met	g) hod/ ention	(I Depre	h) ciation ction	Elei sectio	i) ited
5 Special depreciation a	lowance for q	ualified listed pre	operty placed	in servic	e during	the ta	x year and		T				
used more than 50% in	a qualified bu	usiness use							25			.00	
6 Property used more th							1 257 757						
		%											
		%											
	; ;	%											
27 Property used 50% or	less in a qualit	fied business us	e:			,		•		•			
	: :	%	1					S/L -					18
	: :	%	1					S/L -					
	:::	%		\neg				S/L·					
28 Add amounts in colum		through 27 Ent	er here and on	line 21	page 1				28				
29 Add amounts in colum										W Winter 2011	29		
= -		by a sole proprie	C to see if you	r other "I	more than	n 5% (owner," or completin	g this se	ction for	r those v	ehicles.		
Complete this section for value of the complete this section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of the complete section for value of val	swer the ques	by a sole proprie	tor, partner, o	r other "I I meet a	more tha	n 5% o	owner," or	g this se	ction fo		ehicles.	ehicles (f Veh	N.
to your employees, first an	swer the ques t miles driven d	by a sole proprie stions in Section uring the	tor, partner, or C to see if you (a)	r other "I I meet a	more than except	n 5% o	owner," or completin	g this se	ction fo	r those v	ehicles.	(f	. V.
to your employees, first an	swer the ques t miles driven d uting miles)	by a sole propriestions in Section	tor, partner, or C to see if you (a)	r other "I I meet a	more than except	n 5% o	owner," or completin	g this se	ction fo	r those v	ehicles.	(f	. V.
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30 Total business/investment year (don't include common 31 Total commuting miles 32 Total other personal (n driven	t miles driven d uting miles) driven during oncommuting ong the year.	by a sole propriestions in Section uring the uring the the year) miles	tor, partner, or C to see if you (a)	r other "I I meet a	more than except	n 5% o	owner," or completin (c) ehicle	g this se	ction fo	r those v	ehicles.	(f	icle
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37	Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your	Yes	No
	employees?		
38	Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your		
	employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39	Do you treat all use of vehicles by employees as personal use?		
40	Do you provide more than five vehicles to your employees, obtain information from your employees about		
	the use of the vehicles, and retain the information received?		
41	Do you meet the requirements concerning qualified automobile demonstration use?		
	Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles.		

Part VI Amortization (a) Description of costs (C) Amortizable amount (d) Code section (f) Amortization for this year Date amortization begins Amortization period or percentage 42 Amortization of costs that begins during your 2016 tax year: 43 Amortization of costs that began before your 2016 tax year 43

44 Total. Add amounts in column (f). See the instructions for where to report

Form 4562 (2016)

44

FORM HAS BEEN ELECTRONICALLY FILED - KEEP FOR YOUR RECORDS

Form **8868** (Rev. January 2017)

Application for Automatic Extension of Time To File an **Exempt Organization Return**

Department of the Treasury Internal Revenue Service

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 ⋅

OMB No. 1545-1709

	nic filing <i>(e-file).</i> You can electronically file Form 8868 to sted below with the exception of Form 8870, Information R				•	
	cts, for which an extension request must be sent to the IRS				ne electronic	
	this form, visit www.irs.gov/efile, click on Charities & Non-F			-Profits.		
	natic 6-Month Extension of Time. Only subm					
-	orations required to file an income tax return other than Fo			, REMICs	, and trusts	
must u	se Form 7004 to request an extension of time to file income	e tax returi	ns.			
				Enter file	r's identifying num	ber
Type o	Name of exempt organization or other filer, see instruc	ctions.		Employer	identification numb	er (EIN) or
print						_
File by the	THE RAY C. ANDERSON FOUNDAT	ION,	INC.		58-186730	3
due date l	Number, street, and room or suite no. If a P.O. box, se			Social se	curity number (SSN))
filing your return. Se		W, NO	1975			
instruction	S. City, town or post office, state, and ZIP code. For a fo ATLANTA, GA 30309	reign addı	ress, see instructions.			
Enter th	ne Return Code for the return that this application is for (file	a separal	te application for each return)			0 4
Applica	ation	Return	Application			Return
ls For		Code	Is For			Code
Form 9	90 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 9	90-BL	02	Form 1041-A			08
Form 4	720 (individual)	03	Form 4720 (other than individual)	39		09
Form 9	90-PF	04	Form 5227			10
	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 9	90-T (trust other than above)	06	Form 8870	100 %	, DEAGUMDT	12
			CUTIVE DIRECTOR - 1		. PEACHTRI	5 E
	books are in the care of STREET, NW, NO.	1975	<u> - ATLANTA, GA 303</u>	09		
	phone No. ► (404) 477-1462		Fax No.			
	e organization does not have an office or place of business					haak thia
	s is for a Group Return, enter the organization's four digit (ch a list with the names and EINs of		r the whole group, o	
box					opt organization retu	
	<u> </u>	•		the exem	prorganization reto	1111
10	or the organization named above. The extension is for the o	rganizauc	m s return for.			
	X calendar year 2016 or					
_	► tax year beginning	an	d ending			
	the tax year entered in line 1 is for less than 12 months, cl			inal retur	n ·	
	Change in accounting period					
3a li	this application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069.	enter the tentative tax, less any			
	onrefundable credits. See instructions.		• • • • • • • • • • • • • • • • • • • •	3a	\$	0.
_	this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter any	refundable credits and			
	stimated tax payments made. Include any prior year overp	•		3b	\$	0.
_	alance due. Subtract line 3b from line 3a. Include your pa					
	y using EFTPS (Electronic Federal Tax Payment System). 5	•	·	3c	\$	0.
	n; If you are going to make an electronic funds withdrawal			53-EO an	d Form 8879-EO for	payment
LHA	For Privacy Act and Paperwork Reduction Act Notice,	see instru	actions.		Form 8868 (R	ev. 1-2017)

For Privacy Act and Paperwork Reduction Act Notice, see instructions.